## Job Retention and Creation

#### **Job Retention and Creation**

<u>Created jobs</u> are new paid positions or existing unfilled positions filled as a result of Recovery Act funding.

<u>Retained jobs</u> are existing positions for which prime recipients have documentation that the positions would have been eliminated if not for Recovery Act funding.

Created and retained jobs must be tracked separately but are reported together as a single number in "Full-Time Equivalents" (FTE). FTE are calculated by dividing the total number of hours worked for each created or retained job by the number of hours in a full-time schedule.

#### Eligible hours:

Hours spent on ARRA project activities (funded by Recovery Act)

**ARRA Overtime hours** 

Paid leave (sick leave and vacation)

Some Recovery Act-funded programs prohibit "substitution" or "supplanting."

When are contractor and vendor creation and retention jobs counted:

- 1. When prime recipients or sub-recipients hire contract employees who are compensated with Recovery Act funding.
- 2. When prime recipients or sub-recipients contract with vendors on a project basis.
- 3. When prime recipients or sub-recipients purchase goods or services using Recovery Act funding that exceeds \$500,000.

Vendors must provide documentation of jobs created and retained as a result of Recovery Act funding to prime recipients. Documentation should be a condition of any purchase contracts with vendors.

### FTE - What Counts?

#### FTE - What Counts?

#### **Do Count**

- Hours worked by Recovery Act new and retained employees:
  - Compensated employees working in the US or its "outlying areas.
  - Employees of the **recipient** or **subrecipient**, including personnel hired through a 3<sup>rd</sup> party (e.g., staffing or temp agency)
  - Employees of certain vendors (more below)
  - Paid leave (PTO, vacation/sick leave, etc.)
- Recovery Act-funded overtime for created, retained or other positions. (Not applicable for the COPS Office Recovery Act recipients).
- Hours worked on or after the award date.

#### **Don't Count**

- Existing Positions: Standard hours for existing positions funded with Recovery Act dollars that do **not** meet the criteria for "created" or "retained".
- **Support Positions**: Positions that are <u>not directly funded by the Recovery Act</u> but are necessary to support the corresponding increase in activity (e.g., accounting or HR staff funded through indirect).
- Indirect/Induced Jobs: Retail transactions and contracts with service providers that do not require dedicated personnel or single purchases of less than \$500,000 from an individual manufacturer or supplier.

#### FTE - What Counts?

Recipients must report jobs created or retained by vendors (manufacturers, suppliers, etc.) when recipients or subrecipients:

- Hire dedicated personnel through a vendor or
- Make a single purchase of manufactured goods costing \$500,000 or more.

Personnel	Standard Purchases	Bulk Purchases					
Created/retained dedicated	Retail transactions and	Single purchases of \$500,000					
personnel hired through a 3 <sup>rd</sup>	contracts with service	or more of manufactured					
party buy funded by the	providers that do not require	goods from an individual					
Recovery Act.	dedicated personnel.	manufacturer or supplier.					
YES	NO	YES					
Calculate FTEs as if personnel	Do not calculate or include	Identify the primary point of					
were directly employed by a	employment impact from	impact and request number					
recipient.	purchases or contracts for	of related jobs created or					
	goods and services.	retained using standard FTE					
		calculations.					

## Job Reporting Documentation

#### **Job Reporting Documentation**

- Recipients must document procedures for collecting and reporting job creation and retention data in written policies and standard operating procedures. Recipients must also clearly document reported data, including calculation of job creation and retention, in budget comparisons and position spreadsheets.
- Vendors and Sub-grantees must maintain time sheets and payroll records to support job creation and retention estimates.
- At the end of each quarter, sub-grantees and vendors must submit summary job creation/retention spreadsheets (see following pages).

#### **Job Reporting Documentation**

Prime recipients must maintain auditable documentation supporting all reported data, including jobs data. Documentation should provide evidence that

- 1) Created/retained positions and overtime hours are funded by Recovery Act awards
- 2) Personnel are directly supporting Recovery Act projects and activities, and
- 3) Positions meet the criteria for "created"/"retained" positions and overtime hours

#### **Recommended Documentation**

Created Jobs	Retained Jobs	Overtime					
Old and new organizational	Budget comparisons and/or	<ul> <li>Timecards and payroll records</li> </ul>					
Charts	projections before and after	<ul> <li>Employee activity reports</li> </ul>					
New position descriptions	the Recovery Act award date						
<ul> <li>Job postings, offer letters and</li> </ul>	Formal layoff						
acceptance forms	recommendations and						
Staffing lists	retractions (memos,reports)						
Timecards and payroll records	Minutes of formal meetings						
	where official budget						
	decisions are made						
	Timecards and payroll records						
	Employee activity reports						

## Job Data Decision Map



#### Jobs > Numeric Data (FTEs)



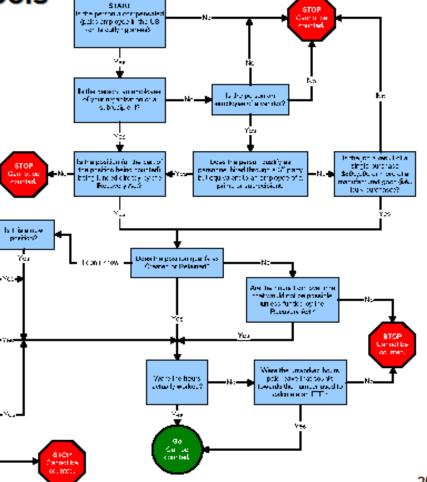
#### **Job Calculation Tools**

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Would this position have near identicate without Recovery Aut 1 mount?

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- FTE Decision Map
- · FTE Calculator (Spreadsheet)



### **Job Creation Narrative**

#### **Job Creation Narrative**

There are several narratives that will require a coordinated effort by the grant administrator since more than one sub-grantee or sub-recipient will be contributing information to the required narrative data element.

The job creation narrative will be the most important and most difficult to accomplish.

The narrative is limited to 4,000 characters and must provide details on the types of jobs created (categories), how the jobs were created, and a distinction must be made between created and retained jobs and subaward and vendor jobs. In summary, the narrative explains how the outcomes were accomplished.

Obviously, it would not be practical to attempt to merge six or seven different sets of narrative text to represent a coherent and useful response.

Example: Work performed on the City's Community Development Block Grant Recovery (CDBG-R) Program retained 21.17 FTE Of these, 20.89 FTE were retained in the social services sector by public services activities and the planning work for the Emergency Shelter Improvements activity. The positions retained ranged from managers, professionals, office and clerical, to service workers. A total of 0.18 FTE of overtime was performed by retained police personnel. The remaining 0.1 FTE was retained by City for City administrative work. This work has been performed by a manager and professionals in the Office of Budget and Evaluation.

#### **Quarterly Activities Narrative**

A description of the overall purpose and expected outputs and outcomes or results of the award and first-tier Subaward(s), including the significant deliverables and, if appropriate, units of measure.

For an award that funds multiple projects such as a formula block or grant, the purpose and outcomes or results may be stated in broad terms.

The narrative is limited to 2,000 characters.

Example: The Community Development Block Grant Recovery (CDBG-R) funds received by the City will be used on fifteen different projects, one of which is City administration. Eight projects providing a public service to the community have made substantial progress. These projects include the following: YWCA Abuse and Homelessness Prevention, YWCA Empowering Youth, Smart Money Community Services, STOP AIDS, Cincinnati Area Senior Services, Center of Chemical Addiction and Treatment, Cincinnati Union Bethel - Anna Louise Inn, and Cincinnati Union Bethel - Off the Streets. In the third quarter these projects benefitted a total of 3,311 low and moderate income individuals. These individuals had a diversity of age, sex, and ethnic characteristics and were from locations throughout the city. The remaining seven projects are still in the planning and development stages. Contracts and bid documents are being developed and finalized on four of the projects: NEP Homeowner Repair Program, American Can Development, Warsaw Avenue Streetscape, and Private Lot Abatement. The City signed a contract with the Continuum of Care to facilitate a task force to determine the prioritization of projects for the Emergency Shelter Improvements project. This project will provide for physical improvements to the City shelters. The Drug Elimination program also has a finalized contract and the increased law enforcement activities related to this contract have begun in the Over-the-Rhine neighborhood. Finally, the City administrative work in the third quarter focused on preparing the City for reporting and implementing the programs with the correct additional guidelines that are part of the American Recovery and Reinvestment Act.

## Vendor Reporting

#### **Vendor Reporting**

In the data reporting model, the federal government is interested in two general types of data about vendors:

- 1. Payments to vendors (expenditures)
- 2. Purchase commitments or purchase contracts

There are two corresponding types of reports:

- 1. Total amount of payments where the purchase agreements, purchase contracts or purchase commitments are less than \$25,000. All the payments for purchases less than \$25,000 are combined.
- 2. For all vendors with purchase commitments of \$25,000 or more during the quarter, DUNS or name and zip code of Headquarters must be reported.

To find a Vendor Duns Number: <a href="https://www.bpn.gov/ccr/default.aspx">https://www.bpn.gov/ccr/default.aspx</a>

Who reports what vendor data?

#### - Prime Sponsor reports

- DUNS or name and zip of Headquarters
- Total payments or expenditures
- Expenditure description

#### - Sub-recipient reports

- Only DUNS or name and zip of Headquarters when a vendor purchase exceeds \$25,000.
- Both prime and sub-recipients can have vendors (reporting requirements different and prime reports for all subs).

## Jobs Created Spreadsheet

#### Jobs Created

Award Title: CDBG-R YWCA - Protection from Abuse & Homelessness Program Award #: B-09-MY-39-0003-S9001

Project Start Date: 6/5/2009

Quarter: 4 Year: 2009

Employee Name	Employee Title	Standard Work Week (hrs)		Total Hrs Compensated		Total Overtime Hrs		Total Reg ARRA Hrs		Total ARRA Overtime Hrs	Total All ARRA Hours
example: George Washington	Best Employee	40.00	L	520.00		25.00		520.00		15.00	535.00
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Total Quarter Hours Total Quarter FTE (divide by 520)		40.00	-	520.00	$\vdash$	25.00		520.00	$\vdash$	15.00	535.00 1.03

<sup>&</sup>quot;I HEREBY ATTEST THAT THE ABOVE SCHEDULE IS AN ACCURATE RECORD OF THE HOURS WORKED FOR THE TIME PERIOD INDICATED." Please attach timesheets and/or payroll records as documentation for the above hours worked.

 Signature:
 Date: 12/20/09
 Reviewed by:
 Date: 12/31/09

# Jobs Retained Spreadsheet

#### Jobs Retained

Award Title: CDBG-R YWCA - Protection from Abuse & Homelessness Program Award #: B-09-MY-39-0003-S9001

Project Start Date: 6/5/2009

Quarter: 4 Year: 2009

		Standard	Г							П	
Employee Name	Employee Title	Work Week (hrs)		Total Hrs Compensated	Total Overtime Hrs		Total Reg ARRA Hrs		Total ARRA Overtime Hrs	-	Total All ARRA Hours
example: George Washington	Best Employee	40.00	г	520.00	25.00		520.00		15.00	┪	535.00
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Total Quarter Hours		40.00	Г	520.00	25.00		520.00	Г	15.00	╗	535.00
Total Quarter FTE (divide by 520)			Г					Г		┪	1.03

<sup>&</sup>quot;I HEREBY ATTEST THAT THE ABOVE SCHEDULE IS AN ACCURATE RECORD OF THE HOURS WORKED FOR THE TIME PERIOD INDICATED." Please attach timesheets and/or payroll records as documentation for the above hours worked.

 Signature:
 Date: 12/20/09
 Reviewed by:
 Date: 12/31/09

# Vendor Payments Spreadsheet

#### Vendor Payments

Quarter: 4 Award Title: CDBG-R: NEP Homeowner Repair Program Award/Sub-award #: B-09-MY-39-0003-S9009 Project Start Date: 6/5/2009 Vendor DUNS Vendor Hqrs ZIP Payment Date Description Purchase Order Date Vendor Name Amount ex: 11/04/09 Cincinnati Bell 45218-9656 12/8/2009 \$ 27,002.00

 Signature:
 Date: 12/20/09
 Reviewed by:
 Date: 12/31/09

<sup>&</sup>quot;I HEREBY ATTEST THAT THE ABOVE SCHEDULE IS AN ACCURATE RECORD OF THE PAYMENTS MADE FOR THE TIME PERIOD INDICATED." Please attach invoices and/or accounting records as documentation for the above payments made.

#### **Reporting Timeline**

- Spreadsheet Documentation
- Vouchers
- Job Narratives
- Quarterly Activities Narratives

Due to Project Managers from grant recipients

**December 21, 2009** 

#### Contacts/Links

To view current City grants go to:

http://cincinnati-oh.gov/noncms/projects/stimulus/arra grants.cfm

To download spreadsheets:

(City's Intranet): <a href="http://citymatters/arra/index.cfm?template=home">http://citymatters/arra/index.cfm?template=home</a>

(City's Internet): <a href="http://cincinnati-oh.gov/noncms/projects/stimulus/arra\_system\_docs.cfm">http://cincinnati-oh.gov/noncms/projects/stimulus/arra\_system\_docs.cfm</a>

Karen Alder (513)352-2551 Dawn Geoppinger (513)352-6268 Paul Popovich (513)352-6269 Lauren Sundararajan (513)352-4514

CDBG-R and EECBG: Susan Pratt (513)352-6281

HPRP: Roy Hackworth (513)352-6119

JAG and COPS: Ellie Topham (513)352-2987

City Staff Only – (Grant Administrators, Project Managers, & Alternates)

Next ARRA (Recovery Act) Training:

Thursday, December 3<sup>rd</sup>, 2009

11am – 12pm <u>or</u> 2pm – 3pm Cent. II Auditorium,
Topic: ARRA Reporting System